



香港工程裝飾商會  
Hong Kong Decoration & Engineering Association

Reinforcing Safety on Repair, Maintenance, Alteration and Addition (RMAA) Works

# 提升裝飾及維修工作安全

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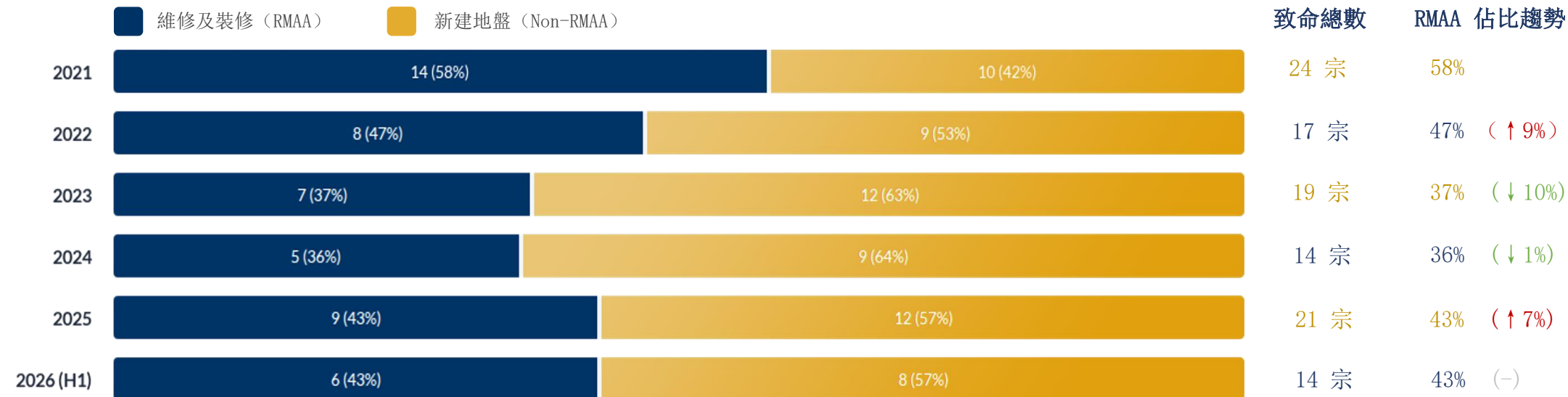
30+ 年 RMAA 工程經驗：秉持「生命第一，安全至上」

30+ years in RMAA. Guided by "Life First, Safety Foremost"



# 01 RMAA與非RMAA致命意外對比

## RMAA vs. Non-RMAA Fatal Accident Comparison



### 2025年（截止12月31日）與 2026年（截止6月30日）主要事故成因

#### Major Accident Causes between 2025-2026

- 4宗人體從高處墮下，比起2025年1宗 多3宗 (Fall from Height)
- 5宗火警燒傷 (Fire/Burn - 2025 宏福苑事故)
- 2025及2026年各1宗遭墜下物件擊中 (Struck by falling objects)

### 分析觀察

#### Strategic Observations

儘管 RMAA 規模較小，但致命人數連年佔建造業約 40% - 53% (5年19宗個案，平均 44%)。2025年因火警意外導致傷亡激增；2026年僅上半年人體從高處墜下數字顯著增加，凸顯裝修工程安全監管亟需加強。

RMAA consistently accounts for 40-53% of fatalities. The 2025 surge highlights a critical need for tighter maintenance safety oversight.

# 02 安全的重要性

## The Importance of Safety

裝飾及維修行業是高風險行業，每一宗意外背後，都是可預防的疏忽

RMAA is a high-risk industry; behind every incident lies a preventable oversight.

### 離地工作

Fall Prevention

- 使用合格安全帶與獨立繫穩點
- 搭建合規工作平台與護欄
- Certified safety harnesses & anchor points
- Proper working platforms & guardrails

### 高空墮物

Falling Objects

- 進入工地必須正確佩戴安全帽
- 設置防墜網與踢腳板
- Always wear safety helmets properly
- Set up debris netting & toe-boards

### 電力安全

Electrical Safety

- 嚴格執行「上鎖掛牌」斷電程序
- 定期檢查電線並加裝斷路器
- Certified safety harnesses & anchor points
- Proper working platforms & guardrails

### 粉塵質防護

Hazardous Substances

- 吸入粉塵化學品可導致職業病
- 配戴合規格防塵及防護口罩
- Dust & chemical risks cause diseases
- Wear appropriate respirators & masks

# 03 RMAA工程現狀與管理挑戰

## RMAA Status & Management Challenges



### RMAA 高風險工程特徵

#### High-Risk Features of RMAA Works

#### 分散且工期短

工地數量龐大，作業地點頻繁轉移。

Scattered & Short Duration: Large number of sites, frequent relocation.

#### 高空離地作業多

大量涉及外牆吊棚、流動工作台及高處施工。

Frequent Work-at-Height: Involves external scaffolds & elevated platforms.

#### 多工種交叉作業

空間狹小，電氣、打磨、油漆等多工種同時施工。

Multi-trade Cross-working: Confined space with simultaneous works.



### RMAA核心監管挑戰

#### Core Regulatory Challenges of RMAA

#### 前線安全意識參差

工友習慣依賴經驗，輕視違規危害。

Varying Safety Awareness: Workers rely on experience and ignore risks.

#### 分判商管理斷層

安全指令無法有效貫徹至前線人員。

Subcontractor Management Gap: Safety instructions fail to reach end frontliners.

# 04 管理層在安全中的角色

## Management's Role in Safety

### 由上而下建立安全文化

Build a safety culture from top to bottom

#### 資源保障

Resource Assurance

確保足夠安全預算，主動引進先進安全裝備。

Ensure sufficient safety budget and proactively introduce advanced safety equipment.

#### 制度落實

Policy Implementation

推行嚴格的分判商安全審查機制與獎懲制度。

Enforce strict subcontractor safety vetting mechanisms and reward/penalty systems.

#### 科技應用

Technology Empowerment

積極採納 CIC 推薦之智慧安全工地系統（4S）。

Proactively adopt the Smart Site Safety System (4S) recommended by CIC.



# 05 核心升級方向

CORE STRATEGY

## 結合 CIC 推行「4S安全智慧工地系統」

### Key Directions in Implementing CIC Safety 4S

全面導入智慧安全工地系統 (Smart Site Safety System)  
實現實時動態風險監控

Comprehensively implement Smart Site Safety System (4S)  
to achieve real-time dynamic risk monitoring.



# 06 結合 CIC 推行 4S 在大型裝修維修應用

## 4 Major Applications of CIC 4S in RMAA

### AI 影像監測 AI Video Monitoring

運用 AI 鏡頭即時辨識未佩戴安全帽/帶、進入高危邊緣及未授權區域，自動發出警告。  
Real-time AI detection of missing helmets/harnesses & boundary breach with alarms.

### Smart PPE 智能裝備

配備跌倒感應智能帽，及具備獨立鎖定感應之安全帶，確保高空扣妥安全繩。  
Smart helmets with fall sensors and harnesses with lanyard tie-off sensors.

### 數字化許可與門禁 Digital PTW & Access

推行無紙化電子許可證（PTW），配合人臉辨識門禁，確保僅持證人員進入高危工地。  
Paperless e-PTW and facial recognition access control for licensed personnel.

### 中央管理平台（CMP） Central Management

將分散 RMAA 工地數據匯聚至中央儀表板，管理層遠程即時掌握全盤風險並快速處理。  
Central dashboard consolidating site data for real-time remote risk management.



# 07

## 實行 5S 小型工地安全整理準則 及 受註冊專門行業承造商制度規管

5S Site Safety Guidelines & Registered Specialist Trade Contractors Scheme



若未能遵守註冊專門行業承造商制度規則及程序中的任何條文，  
專責委員會或會向註冊專門行業承造商發出書面警告；在一段期間暫停註冊專門行業承造商的註冊；吊銷註冊專門行業承造商的註冊。

# 08 政策支持與 CITF 資金補助

Policy Support & CITF Funding Subsidies

建造業創科基金

**HK\$ 1.5M**

CITF 基金最高購買4S資助額

Maximum CITF Subsidy Grant Amount

## 管理層善用政策資源降低成本

Management Leverages Policy Resources to Reduce Costs

香港政府及 CIC 大力推動 4S 普及，企業可申請 CITF 獲得高達 70% 費用資助，涵蓋 4S 設備採購、網絡升級及技術維護。

HK Government & CIC actively promote 4S; enterprises can apply for CITF subsidies up to 80% covering equipment, network, and maintenance.

## CIC「4S 標籤計劃」

CIC "4S Label Scheme"

成功通過評估的工地獲頒 4S 標籤，有助提升企業專業形象、競投政府及大型機構項目，並享有保費優惠。

Sites passing evaluation receive the 4S Label, boosting corporate image, public/institutional tender scores, and insurance premium discounts.

# 09 推動 CIC 4S 安全升級路線圖

## Roadmap for Implementing CIC 4S Upgrades

1

### 階段一：現狀評估

Stage 1: Assessment

盤點 RMAA 高危工序，選定適用 4S 預批核套件，向 CITF 遞交資助申請。

Identify high-risk processes, select pre-approved 4S packages, and apply for CITF funding.

2

### 階段二：系統部署

Stage 2: Deployment

於試點工地搭建 AI 鏡頭、Smart PPE 及 CMP 中央管理平台。

Deploy AI cameras, Smart PPE, and CMP central platform at pilot sites.

3

### 階段三：全員培訓

Stage 3: Full Training

組織工友參加 CIC 4S 实操課程，實施電子 PTW 無紙化工作流程。

Organize workers for CIC 4S practical courses and implement paperless e-PTW.

4

### 階段四：標籤認證

Stage 4: Certification

申請 CIC「4S 標籤」，檢討運行數據，推廣至公司所有 RMAA 項目。

Apply for CIC "4S Label", review operational data, and roll out to all projects.

# 10 提升RMAA安全四大關鍵要素

## 4 Key Elements for Enhancing RMAA Safety



### 科技與人性結合

Tech & Human Touch

4S 系統為輔助工具，管理層需維持「以人為本」關懷，避免將系統僅用於懲罰工友。

4S is an assistive tool; management must maintain a human-centric approach rather than using systems purely for punishment.



### 簡化操作介面

Simplified User Interface

為前線工人提供中文和英文介面簡易化 App，降低數位工具使用門檻。

Provide Traditional Chinese UI and intuitive mobile apps for frontliners to lower digital adoption barriers.



### 分判商支持

Subcontractor Governance

將 4S 設備採納要求寫入外判合約，並為配合良好的分判商提供安全獎金。

Incorporate 4S adoption requirements into subcontracts and offer safety bonuses for compliant subcontractors.



### 建立獎勵機制

Sustainable Incentives

設立「安全之星」獎勵，對主動報告隱患及規範佩戴 Smart PPE 的工友予以表彰。

Establish "Safety Star" awards to honor workers who report hazards and properly wear Smart PPE.

# 11

## 員工培訓與溝通：建立安全文化

Employee Training and Communication: Building a Safety Culture

安全不是口號，而是每個人每天的實踐。培訓與溝通是建立安全文化的核心

Safety is not a slogan, but a daily practice for everyone. Training & communication are the core of building a safety culture.

### 入職培訓 Induction Training

新員工須完成安全培訓方可進入工地。

New workers must complete safety training before entering jobsite.

### 開工前簡報 Pre-work Briefing

每日工作前進行風險提示及任務分配。

Conduct daily risk reminders and task allocation before work.

### 定期重溫 Refresher Training

每年進行安全知識更新及演習。

Conduct annual safety knowledge updates and drills.

### 持續改進 Continuous Improvement

鼓勵員工報告隱患，共同提升安全。

Encourage employees to report hazards and collectively enhance safety.



# 12 總結與展望：持續改進，保障安全

Summary and Outlook: Continuous improvement to ensure safety

安全是沒有終點的，需要每個人持續的承諾與行動

Safety has no finish line; it requires everyone's continuous commitment and action.



## 評估風險

Risk Assessment

工程前系統性識別所有  
潛在危害。

Systematically identify potential  
hazards before works start.



## 遵守規程

Compliance

嚴格執行法例要求及公司  
安全政策。

Strictly enforce legal regulations and  
safety policies.



## 持續培訓

Continuous Training

定期更新知識，提升全員  
安全意識。

Regularly update knowledge to  
enhance safety awareness.



## 加強溝通

Communication

建立開放匯報文化，共同  
守護安全。

Establish an open reporting culture to  
safeguard site safety.



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# 攜手打造零事故 RMAA 工地

Hand in Hand to Create Zero-Accident RMAA Jobsites

## 感謝聆聽！歡迎交流與討論

Thank You for Listening! Q&A & Discussion Welcome